

; fc» fÒ\ fgXcfZ'ZØ\ fh'X][]hU`Y`DUggV]`XYf
Y]b`'`>Yhnh'k]fX/ ` \$' - /g`Y]bZUW`°

5V`%"`A U]`&\$&) `g]bX`X][]hU`Y`V]ca`Yhf]gW`Y`@]W`hV]`XYf`ZØf
DYfgcbU`Ui`gk`Y]gY`]b` ; fc» fÒ\ fgXcfZ'DZ]W`h`" ðZcg`ni`f`bYi`Yb
: chc!GhY`Y"



ð ; fc» fÒ\ fgXcfZ'hi`h'g]W`k`Ug`]a`'A`Y`XYk`YgYb`°`5V`XYa`'%"`A`U]
&\$&) `k`]fX`\]Yf`Y]b`bYi`Yf`k`]bX][`Yf`HfYbX`Y]b[`Y`Ài`hYh`'6Y]`XYf`
6YUbfU[`i`b[`'j`cb`DYfgcbU`Ui`gk`Y]gYb`i`bX`F`Y]gYd`ÀggYb`g]bX`bi`f`
a`Y`f`X][]hU`Y`V]ca`Yhf]gW`Y`@]W`hV]`XYf`Yf`Ui`Vh`"DUd]YfZchcg
\UVYb`Ui`g[`YX]Ybhž'i`bX`X]Y`GhUXh`\Uh`U`Y`b`Øh][`Yb`hYW`b]gW`Yb`
J`cfUi`ggYhni`b[`Yb`VYfY]hg`[`YgW`UZhž'i`a`'XYb`'6Øf[`Yf]bbYb`i`bX`
6Øf[`Yfb`Y]bYb`fY]Vi`b[`g`cgYb`'5V`Ui`Z`ni`'`[`UfUbh]YfYb`"K`]Y`
; fcggfcY`f`gXcfZ`"XY`VYf]W`hYhž'g]bX`X]Y`bYi`Yb`@]W`hV]`XYf`Y]b`
YbhgW`Y]XYbXYf`GW`f]h'i]b`X]Y`X][]hU`Y`Ni`_i`b`Zh"

9]b`<][`\][`\h'X]YgYf`I`a`ghY`i`b[`]gh'X]Y`:`chc!GhY`Yž`X]Y`gY]h`XYa`
&(`" `ž` `)`&\$&) `]a`'A`Y`XYk`YgYb`ZØf`X]Y`Ui`hca`Uh]gW`Y`:`chcUi`ZbU`a`Y`
gcf[`h`'G]Y`dfØZh`Ui`W`'[`Y]W`ž`cV`X]Y`V]ca`Yhf]gW`Yb`?`f]hYf]Yb`YfZØ`h`

g]bX" ; fc» f0\fgXcfZ]gh\]Yf`Y]b`YWXhYf`J cffY]hYf` žnY][h'g]W\`Y]b
GdfYWX Yf`XYg`9]bk c\bYfa Y`XYUa hYg`ghc`n"8Ua]h`b]W\h`[Ybi [ž
d`Ubh`X]Y`6i bXYgXfi W_YfY]ž`Ui W`i a`]Y[YbXY`?ca a i bYb`a]h
X]YgYf`ni _i bZhgk Y]gYbXYb`HYW\bc`c[]Y`Ui gni ghUhhYb"

DfU_h]gW\ Yf`B i hnYb`Z0f`X]Y`60f[Yf`

: 0f`U`Y`[fc» Yb`i bX`_`Y]bYb`60f[Yf`UV`Y]bYf`? 0fdYf[f0» Y`j cb
%ž&\$`A YhYfb`]gh`X]Y` : chcghUh]cb`VYghYbg`[YY][bYh`6UVmg`i bX
?]bXYf`a 0ggYb`YXcW`Ui ZnYfh]Z]n]YfhY` : chcghi`X]cg`cXYf
8fc[Yf]Ya Āf`hY`ni f0W_[fY]ZYbž`i a`X]Y`dUggYbXYb` : chc`g`ni
VY`_ca a Yb`"K Yf`XYb`bcW`X]Y`A 0[`]W\`Y]h`bi hnYb`a 0W\hYž`]a
F Uh\Ui g`Y]b` : chc`a UW\Yb`ni `UggYbž`_Ubb`g]W\`Ui Z`X]Y
I bhYfgh0hni b[`Xi fW`X]Y`A]hUfVY]hYf]bbYb`i bX`A]hUfVY]hYf`]a
9]bk c\bYfa Y`XYUa hij Yf`UggYb"

8]Y`?cghYb`Z0f`X]Y`9fghY``i b[`Y]bYg`DUggV]`XYg`VYhfU[Yb`* ž\$ \$
9i fcž`k Ug[YgYhn`]W\`ZYgh[Y`Y[h`]gh` : 0f`60f[Yfž`X]Y`Ui Z[fi bX`j cb
5`hYfg[f0bXYb`cXYf`6Y\]bXYfi b[Yb`b]W\h`dYfg0b`]W\`]a`F Uh\Ui g
YfgW\Y]bYb`_0bbYbž`[]Vh`Yg`gY]h`&\$&(`Y]bY`dfU_h]_UV`Y`@0gi b[.
G]Y`_0bbYb`]fY`DUggV]`XYf`gc[Uf`ni \Ui gY`UbZYfh][Yb`"5`YfX]b[g
a i gg`X]YgYf`GYfj]W`]a`J cf\]bY]b`0VYf`XUg`9]bk c\bYfa Y`XYUa h
_ccfX]b]Yfh`k YfXYbž`hY`YZcb]gW\`YffY]W\VUf`i bhYf`\$`) -) &#&, ' ! ("

: `YI]V]`]hĀh`VY]`XYf`K U\`XYg` : chc [fUZYb

8Uf0VYf`\]bUi g`ghY\h`XYb`60f[Yfb`j cb` ; fc» f0\fgXcfZ`Ui W\`X]Y
C dh]cb`cZZYbž`nYfh]Z]n]YfhY` : chc [fUZYb`cXYf`UbXYfY`GhY`Yb`Z0f
X][]hU`Y`DUggV]`XYf`ni `bi hnYbž`gc`Ub[Y`X]YgY`]b`XYf`@U[Y`g]bXž`E F!
7cXYg`ni `YfghY`Yb`"8]YgY` : `YI]V]`]hĀh`]gh`Y]b`hc`Yg`D`i g`Z0f`U`Yž
X]Y`VY]a` : chc`g\cch]b[`Ui Z`dYfg0b`]W\Y`J cf`]YVYb`K Yfh`Y[Yb`"

5`Yg`]b`U`Ya`nY][h'g]W\` ; fc» f0\fgXcfZ`VYfY]hž`g]W\`XYa`X][]hU`Yb
K UbXY`ni `ghY`Yb`i bX`gY]bYb`60f[Yfb`XYb`GYfj]W`ni `V]YhYbž
XYb`g]Y`j YfX]YbYb`"K Yf`U`gc`bcW`Ui ZXYf`Gi W\Y`bUW\`XYb
dYfZY`_hYb`DUggV]`XYf`b`]ghž`Z]bXYh`Yhnh`Y]b`[i hYg`5b[YVch`X]fY`_h
]a`A Y`XYk YgYb`

8YhU]`g

E i Y`Yb

• [fcggfcY\fgXcfZ"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!gUW\gYb"XY