

? fYUh]j !K YhhVYk YfV. ' &) "\$\$\$ '9i fc 'ZØf
]bbcj Uh]j Y'; Ughfcbca]Y!≠XYyb °

8Yf'C <H@Y"J "fi Zhini a 'K YhhVYk YfV' BYi Y'K Y[Y'ZØf'X]Y
; Ughfcbca]Y ']b'XYf'CVYf'Ui g]hnYf'<Y]XY!'i bX
HY]W\`UbXgW\UZh'Ui Z'9]bgYbXYgW\`i gg.' ("5i [i gh&\$&)"



9]b'Zf]gW\Yf'K]bX'k Y\h'Xi fW\`X]Y'; Ughfcbca]Y'XYf'CVYf'Ui g]hnYf
<Y]XY!'i bX'HY]W\`UbXgW\UZh'"8Yf'J YfY]b'ni f'9bhk]W_`i b['XYf
CVYf'Ui g]hnYf'<Y]XY!'i bX'HY]W\`UbXgW\UZh'Y"J "\Uh'ni a 'fYUh]j Yb
K YhhVYk YfV' BYi Y'K Y[Y'ZØf'X]Y'; Ughfcbca]Y 'Ui Z[Yfi ZYbž'i a
]bbcj Uh]j Y'≠XYyb'ni f'l bhYfghØhni b['XYg; Ugh[Yk YfVYg'i bX'ni f
: ØfXYfi b['fY[]cbU`Yf'DfcXi _hY'ni 'Z]bXYb"N]Y`]gh'Ygž'X]Y
; Ughfcbca]Y]b'XYf'FY[]cb'ni 'ghÄf_Yb'i bX'bUW\`U'h][Y'æ di `gY
ZØf'XYb`ÄbX`]W\Yb'FUi a 'ni `gYhnYb'"8Yf'9]bgYbXYgW\`i gg'ZØf'U`Y
Dfc_Y_h]XYyb`]gh'XYf'("5i [i gh&\$&)"5i g[Yk Ä\`hY'6Y]hfÄ[Y'gc`Yb
XUbb'Ua ' &- "GYdhYa VYf'&\$&) 'Xi fW\`Y]bY'š fmidfÄa]Yfh'k YfXYb"
5i gZØ\`f]W\Y'æZcg'Z]bXYb'æhYfYgg]YfhY'Ui Z'XYf'K YVgY]hY'j cb'
K]hh]W\YbUi "

8]Y`C <H@FY[]cbž`X]Y`6Ui hmYbž`K Y]» YbVYf[ž`K]hh]WXYbUi `i bX
nk Ò`Zi a `]Y[YbXY` ; Ya Y]bXYb`i a ZUgghž`V]YhYh`XYb
HY]`bY`a YbXYb`X]Y`A Ò[`]W_X]hž`]\fY`Dfc`Y_hY`]b`nk Y]? UhY[cf]Yb
Y]bni fY]WXYb`"Dfc`Y_hY`a]h`Y]bYa `6i X[Yhj cb`ØVYf`%\$`\$\$\$`9i fcž
k]Y`ni a `6Y]gd]Y`XYf`5i gVUi `j cb`5i » Yb[Ughfcbca]Y`cXYf`X]Y
9]bf]WYhi b[`j cb`J Yf_Ui ZgUi hca UhYbž`ZU`Yb`]b`X]Y]? UhY[cf]Y`5`" ð
? UhY[cf]Y`6`_ÒbbYb`≠XYb`i bhYf`%\$`\$\$\$`9i fc`Y]b[YfY]WYh
k YfXYbž`Yhk U`X]Y` ; YghU`hi b[`j cb`GdY]gY_UfhYb`cXYf`X]Y
J Yfa Uf_hi b[`fY[]cbU`Yf`DfcXi _hY`" ðg[YgUa hghY`Yb`DfY]g[Y`XYf
]b`<Ò\Y`j cb`&) "\$\$\$`9i fc`ni f`J YfZØ[i b["

: ÒfXYfi b[`fY[]cbU`Yf`DfcXi _hY

9]b`k]WYh[Yg`9`Ya Ybh`XYg`K YhhVYk YfVg`]gh`X]Y`GYbg]V`]g]Yfi b[
ZØf`fY[]cbU`Y`DfcXi _hY`" ða a Yf`a Y`f`A YbgWXYb`Y[Yb`K Yfh`Ui Z
Y]bYb`bUW`U`h[Yb`@YVYbggh]ž`i bX`Ui W`X]Y` ; Ughfcbca]Y`]gh
[YZcfXYfhž`]\Yf`A U» bU`a Yb`ni `Yf[fY]ZYb`"8]Y`9bhgWXY]Xi b[ž
gU]gcbU`Y`i bX`fY[]cbU`Y`Ni hUH`Yb`ni `j Yfk YbXYbž`hfÀ[h`b]WYh`bi f
ni f`FYXi n]Yfi b[`XYf`I a k Y`hVY`Ughi b[`VY]ž`gcbXYfb`i bhYfghØhnh
Ui W`X]Y`c_U`Y`K]fhgWYUZh`i bX`Yf`Ò\h`X]Y`5hhfU`_hj]h`h`XYf
; Ughfcbca]YVYhf]YVY`"@_U`Y`9fnYi [Yf`_ÒbbYb`gca]hj cb`XYf
Ni gUa a YbUfVY]h`dfcZ]h]YfYb`i bX`bYi Y`N]Y`[fi ddYb`YffY]WXYb`"
9]b`J cfgW`U[ž`k]Y`Gi a I d`VYgW`fY]Vhž`k `ÀfY`VY]gd]Y`gk Y]gY`X]Y
I a ghY`i b[`Ui ZF]gWY`DfcXi _hYž`X]Y`]a `9]b`_Ub[`a]h`XYb
bUhØf`]WXYb`K UWYghi a gnm`_Yb`ghY`Yb`"

8]Y`HY]`bY`a Yf`XYg`K YhhVYk YfVg`_ÒbbYb`g]WY`XUfUi ZY]bghY`Ybž
XUgg`g]Y`b]WYh`bi f`j cb`XYb`Z]bUbn]Y`Yb`5bfY]nYb`dfcZ]h]YfYbž
gcbXYfb`Ui W`j cb`XYf`A Ò[`]W_X]hž`]\fY`Dfc`Y_hY`ÒZZYbh`]W`ni
df`AgYbh]YfYb`i bX`a]h`UbXYfYb`5_hYi fYb`XYf`6fUbWXY]b`?cbhU`h
ni `hfYhYb`"8]Y`DfY]gj Yf`Y]\i b[`]gh`ZØf`Bcj Ya VYf`&\$&) [Yd`Ubh
i bX`k]fX`XUg` ; Ya Y]bgWYUZhg[YZØ`_`]b`XYf`fY[]cb`k Y]hYf`gh`Àf`_Yb`"

Dfc`Y_hY`j cb`[Ughfcbca]gWY`Ya `K Yfh

9]b[Y`XYf`[YZcfXYfhYb`Dfc`Y_hY`_ÒbbYb`i bhYf`UbXYfYa`X]Y
9]bZØ`fi b[`nk Y]gdUWY][Yf`5b[YVchY`cXYf`X]Y`J YfVYggYfi b[`XYf
fUXhci f]gh]gWYb`ðZfUghfi _hi f`i a ZUggYb`"A]h`Y]bYa `_fYUh] Yb

5bgUhn`UggYb'g]W\`nU\`fY]W\Y`≠XYb'j Yfk]f_]W\Ybž'X]Y`b]W\h'bi f
XYf'; Ughfcbca]Yž'gcbXYfb'Ui W\`XYf'[YgUa hYb'FY[]cb
ni [i hY`ca a Yb"≠XYf'5_hYi f'XUfZ'bi f'Y]bY`≠YY`Y]bfY]W\Yb'i bX
a i gg'g]W\YfghY`Ybž'XUgg'X]Y`i a gYhni b[]bbYf\U`V'j cb'nk Y]
≠U\`fYb`bUW\`XYf'DfĀa]Yfi b[`YfZc`[h`8]Y`XYhU]``YfhYb
HY]'bU\`a YVYX]b[i b[Yb'g]bX'Ui ZXYf'K YVgY]hY`XYg`
K cW\Yb_i f]Yf'ni `Z]bXYb"

8Yf'K YhVYk YfV`V]YhYh'Y]bY`\Yfj cffU[YbXY`D`UhhZcfa `ZØf`U`Yž'X]Y
Y]b'[i hYg`<ĀbXW\Yb`ZØf']bbcj Uh]j Y'; Ughfcbca]Ydfc`Y_hY`\UVYb
i bX`XUVY]'bUW\`U'h][Y`@Øgi b[Yb'gW\UZZYb'a ØW\hYb"; Ya Y]bgUa
_Ubb`X]Y`C <H@FY[]cb'ghĀf`Yfž'Vi bhYf'i bX'[YgW\`a UW_j c`Yf
k YfXYb"8Yf'K Y[`ni `Y]bYf'VYk i gghYfYb'; Ughfcbca]Y`ZØ\fh'ØVYf
_fYUh]j Y`9]bZĀ`Y`i bX`X]Y`@YVY`ni `fY[]cbU`Yb`DfcXi _hYb']b`XYf
?ØW\Y`

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k]hh]W\YbUi "XY• k k k "k cW\Yb_i f]Yf"]bZc• k k k "gi a i d"Wĉa

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!gUW\`gYb"XY